



London N. Breed,  
Mayor

Greg Wagner,  
Chief Financial Officer

**MEMORANDUM**

December 7, 2018

TO: President Ed Chow and Honorable Members of the Health Commission

FROM: Greg Wagner, Acting Health Director and Chief Financial Officer *GW*

RE: **Revenue and Expenditure Projection Report – 4<sup>th</sup> Quarter FY 2017-18**

This report presents the fourth quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2017-18. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2017. Figures reported include projected balances based on actual revenues and expenditures as of June 30, 2018. At the end of the fourth quarter, the department projects a net general fund surplus of \$115.2 million. Operating expenditures are below budget by \$3.3 million, and revenues are above budget by \$156.6 million. These balances are offset by a \$44.7 million contribution to the DPH management reserve under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance.

Fourth Quarter Projected FY 2017-18 Surplus/(Deficit) (in Millions)

Fourth Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 835.6	\$ 953.8	\$ 118.1	\$ 1,087.6	\$ 1,089.3	\$ (1.7)	\$ 116.5
HLH- Laguna Honda Hospital	\$ 177.8	\$ 196.9	\$ 19.1	\$ 248.1	\$ 251.7	\$ (3.5)	\$ 15.6
HPC - Primary Care	\$ 30.7	\$ 33.1	\$ 2.4	\$ 92.8	\$ 93.0	\$ (0.2)	\$ 2.2
HBH - Behavioral Health	\$ 228.3	\$ 245.0	\$ 16.7	\$ 405.2	\$ 412.8	\$ (7.6)	\$ 9.1
HJH - Jail Health	\$ 0.7	\$ 0.4	\$ (0.3)	\$ 35.7	\$ 34.2	\$ 1.5	\$ 1.2
HHH - Home Health	\$ 2.3	\$ 2.9	\$ 0.6	\$ 8.1	\$ 8.3	\$ (0.2)	\$ 0.4
HNS - Health Network	\$ 207.4	\$ 207.8	\$ 0.3	\$ 249.0	\$ 233.3	\$ 15.7	\$ 16.0
HPH - Public Health Division	\$ 32.2	\$ 30.1	\$ (2.1)	\$ 82.0	\$ 78.9	\$ 3.2	\$ 1.1
HAD - Central Administration	\$ 33.3	\$ 35.1	\$ 1.7	\$ 209.3	\$ 213.1	\$ (3.9)	\$ (2.1)
<b>Total</b>	<b>\$ 1,548.5</b>	<b>\$ 1,705.1</b>	<b>\$ 156.6</b>	<b>\$ 2,417.8</b>	<b>\$ 2,414.5</b>	<b>\$ 3.3</b>	<b>\$ 159.9</b>
DPH Management Reserve							\$ (44.7)
<b>Year End Balance</b>							<b>\$ 115.2</b>

**Zuckerberg San Francisco General Hospital:** ZSFG ends the year with a \$116.5 million favorable variance compared to budget. Revenues are above budget by \$118.1 million, and expenditures are above budget by \$1.7 million. Significant variances include:

- \$85.5 million favorable variance in patient service revenues resulting primarily from higher-than-budgeted patient census (\$23.5 million), favorable payer mix of commercial

and Medicare patients (\$29.4 million), improved cash collections (\$12.3 million), and prior year settlements (\$12.1 million).

- \$27.1 million favorable variance in capitation revenues due primarily to supplemental payments from the federal government to offset the cost of care for Medi-Cal Expansion beneficiaries.
- \$9.8 million favorable variance in Other State revenue resulting from prior year payments under the State Hospital Fee program.
- \$3.9 million favorable variance in revenues under the Medi-Cal 1115 Waiver programs including the Global Payment Program for uninsured patients and PRIME.
- \$1.6 million unfavorable variance in expenditures. As noted above, the hospital is experiencing an average patient census that is higher than budgeted levels, resulting in staffing above budgeted levels to meet minimum staffing requirements. Because the increased census was unforeseen and it is unclear how long it will continue, the hospital has used temporary staff, per diem staff, and registry contracts to meet the added staffing requirements. The high census also results in other unanticipated operating costs including materials and supplies expenditures.

**Laguna Honda Hospital:** LHH ends the year with a surplus of \$15.6 million. Revenues are above budget by \$19.1 million due to higher than budgeted Medi-Cal Skilled Nursing Facility per diem rates. Expenditures are over budget by \$3.5 million in salary and fringe benefit costs, due to a higher-than-normal number of patients with conditions requiring 24-hour one-on-one patient coaches to ensure patient safety.

**Primary Care:** Primary Care ends the year with a \$2.2 million surplus due primarily to strength in Medi-Cal fee-for-service revenues, partially offset by a shortfall in capitation revenues and operating costs costs.

**Behavioral Health:** This division combines Mental Health and Substance Abuse, which were previously reported separately. The division ends the year with a \$9.1 million surplus. Significant variances include:

- \$10.2 million favorable variance in 2011 State realignment funding.
- \$ 6.3 million favorable variance (recorded for convenience under fees/fines/licenses) reflecting prior year payments under a State Plan Amendment authorizing counties to draw down federal funds for unreimbursed mental health costs.
- A deficit of \$12.1 million in non-personal services resulting from additional one-time carryforwards, to allow payment for some delayed FY 17-18 contract costs during FY 18-19.
- \$4.3 million savings in salaries and fringe benefits from delays in filling newly budgeted positions.

**Jail Health Services:** Jail Health shows a surplus of \$1.5 million due to a favorable variance in personnel and other operating costs.

**Health at Home:** Health at Home shows a surplus of \$0.4 million due to favorable revenue collections.

**Health Network Services:** In previous financial reporting, Health Network Services was combined with Public Health Administration and the Public Health Division. The new division

includes Maternal Child and Adolescent Health, the Central Call Center, Nurse Advice Line, Whole Person Care program, and expenditures associated with administration of the Healthy San Francisco Program. It also includes intergovernmental transfer payments (IGTs) used to draw down federal funding. The division ends the year with a surplus of \$16.0 million, driven by a \$14.1 million favorable variance in non-personnel services. That balance includes \$8.1 million in unexpended funds associated with third party contracts under the Health San Francisco Program, and \$6 million in FY 16-17 expenditure accruals that were not reflected in the conversion to the new financial system.

**Public Health Division:** In previous financial reporting, Public Health Division was combined with Public Health Administration and Health Network Services. Public Health Division shows a \$1.1 million year-end surplus due to savings in personnel expenditures due to delays in hiring newly budgeted positions, partially offset by weakness in permit fee revenue.

**Public Health Administration:** In previous financial reporting, Public Health Administration was combined with Public Health Division and Health Network Services. The new division includes the central office, information technology, human resources, and other administrative costs. The division shows a net \$2.1 million unfavorable balance. Revenues from State 1991 Realignment are projected to be \$3.4 million above budget. Personnel and other operating expenditures are projected to be above budget by \$3.9 million, primarily driven by accelerated hiring information technology positions.

### Comments

- This report presents a significant positive financial performance for DPH in FY 17-18. Continued improvement in revenue generation and collection allowed DPH to budget a substantial increase in revenue in the FY 18-19 and 19-20 budget process, allowing the department to meet budget targets without service reductions, and to fund significant service expansions particularly in behavioral health programs focused in individuals experiencing homelessness. Expenditures will be an area to watch closely over the coming year, as the net year-end expenditure balance is within 0.2 percent of total appropriations. The department has established a number of processes to carefully monitor expenditures during FY 18-19.
- The net favorable balance in this report will be applied to the projected General Fund deficit for the upcoming budget cycle in the Mayor's Office's in late fall or early winter of 2018.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$136.8 million, an increase of \$27.4 million versus the third quarter. Uses including potential liability of disallowed SB1128 reimbursement, greater than budgeted withholding of 1991 health and welfare realignment subventions, reserves for potential audit findings requiring repayment of federal mental health revenues, offsets for state and federal payments budgeted in FY 18-19 but received in FY 17-18, revenue risk due to timing of Drug Medi-Cal program implementation, and revenue risk due to implementation of the new electronic health records system in FY 2018-

19. The Mayor's proposed FY 18-19 and 19-20 budget appropriated \$56 million from this reserve to repay disallowed federal revenues under SB 1128, which will reduce the balance in this reserve in future quarterly reporting.

- The FY 17-18 budget includes appropriation authority to transfer up to \$25 million into the electronic health records project from revenues at Zuckerberg San Francisco General Hospital and Laguna Honda Hospital. This report assumes a transfer of the full \$25 million to the project.
- This report assumes 1991 Realignment funding remains at budget. While actual variances from budget in Realignment funding will occur, those balances are tracked separately by the Controller's Office in its year-end balancing.



**Department of Public Health**  
**STATEMENT OF REVENUE AND EXPENSES**  
**June 30, 2018**  
(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<b>Projection</b>	<b>Revised Budget</b>	<b>Original Budget</b>	<b>Fav/ (Unfav) Variance</b>	<b>% Var</b>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	366.02	315.24	315.24	50.79	16.11%
2	Medicare Revenue	166.40	139.84	139.84	26.56	18.99%
3	Short Doyle M/Cal	87.04	88.55	88.55	(1.51)	-1.71%
4	Patient Fees	2.08	2.63	2.63	(0.55)	-20.95%
5	Other Patient Revenue	130.25	95.91	95.91	34.34	35.80%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>751.79</u></b>	<b><u>642.17</u></b>	<b><u>642.17</u></b>	<b><u>109.62</u></b>	<b><u>17.07%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	0.92	7.24	7.24	(6.32)	-87.31%
10	GPP/PRIME	193.05	189.17	189.17	3.88	2.05%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	16.92	16.92	16.92	(0.00)	0.00%
13	SAPT	8.18	9.88	18.40	(1.70)	-17.20%
14	Capitation Fees / Health Plan Settlements	238.70	214.57	188.83	24.13	11.24%
15	2011 Realignment	44.46	34.25	25.91	10.22	29.83%
16	1991 Health & Welfare Realignment	138.36	138.36	138.36	0.00	0.00%
17	Fees/Fines/Licenses	32.67	27.79	27.79	4.88	17.58%
18	Other State/Misc	24.08	10.86	10.69	13.22	121.71%
19	Revenues from Other Departments	55.74	58.04	49.55	(2.31)	-3.97%
20	Multi-Year Projects	36.60	35.62	35.22	0.98	2.75%
21	Transfer-In	163.60	163.60	100.31	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>953.29</u></b>	<b><u>906.30</u></b>	<b><u>808.37</u></b>	<b><u>46.98</u></b>	<b><u>5.18%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>1,705.08</u></b>	<b><u>1,548.47</u></b>	<b><u>1,450.54</u></b>	<b><u>156.61</u></b>	<b><u>10.11%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	756.66	757.45	747.43	0.79	0.10%
28	Mandatory Fringe Benefits	303.86	304.23	307.62	0.37	0.12%
29	Non-Personnel Services	786.95	789.87	643.27	2.92	0.37%
30	Materials & Supplies	146.18	141.12	116.86	(5.06)	-3.59%
31	Capital Outlay & Facility Maintenance	7.09	7.12	7.10	0.03	0.49%
32	Debt Service	1.67	2.85	2.85	1.18	41.27%
33	Services Of Other Depts	109.44	112.51	101.50	3.07	2.73%
34	Annual Project Related	0.88	0.89	1.21	0.00	0.52%
35	Multi-Year Projects	146.40	146.40	153.53	0.00	0.00%
36	Transfer-Out	155.33	155.33	123.31	0.00	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>2,414.46</u></b>	<b><u>2,417.76</u></b>	<b><u>2,204.68</u></b>	<b><u>3.30</u></b>	<b><u>-0.14%</u></b>
38						
39	PY Carryforwards	<u>149.55</u>	<u>149.55</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>709.39</u></b>	<b><u>869.29</u></b>	<b><u>754.14</u></b>	<b><u>159.91</u></b>	<b><u>-18.39%</u></b>

**Department of Public Health - Zuckerberg San Francisco General Hospital**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2018

(In Millions of Dollars)

CURRENT YEAR						
	Projection	Revised Budget	Original Budget	Fav/ (Unfav) Variance	% Var	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	162.88	139.30	139.30	23.58	16.93%
2	Medicare Revenue	151.74	124.70	124.70	27.04	21.68%
3	Short Doyle M/Cal	6.37	6.37	6.37	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	130.45	95.53	95.53	34.92	36.55%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>451.43</u></b>	<b><u>365.89</u></b>	<b><u>365.89</u></b>	<b><u>85.54</u></b>	<b><u>23.38%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	(1.27)	5.00	5.00	(6.27)	-125.41%
10	GPP/PRIME	193.05	189.17	189.17	3.88	2.05%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	232.75	205.64	179.89	27.11	13.19%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	46.00	46.00	46.00	0.00	0.00%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	14.45	4.67	4.67	9.78	209.51%
19	Revenues from Other Departments	6.38	8.29	8.11	(1.91)	-23.07%
20	Multi-Year Projects	2.62	2.62	2.62	-	0.00%
21	Transfer-In	8.36	8.36	0.00	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>502.34</u></b>	<b><u>469.74</u></b>	<b><u>435.46</u></b>	<b><u>32.60</u></b>	<b><u>6.94%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>953.77</u></b>	<b><u>835.63</u></b>	<b><u>801.36</u></b>	<b><u>118.14</u></b>	<b><u>14.14%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	380.19	378.43	373.74	(1.75)	-0.46%
28	Mandatory Fringe Benefits	150.25	150.26	153.37	0.02	0.01%
29	Non-Personnel Services	233.22	233.22	213.32	-	0.00%
30	Materials & Supplies	100.54	97.35	77.40	(3.19)	-3.28%
31	Capital Outlay & Facility Maintenance	5.56	5.56	5.38	-	0.00%
32	Debt Service	1.67	2.85	2.85	1.18	41.27%
33	Services Of Other Depts	56.75	58.85	54.62	2.10	3.56%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	14.02	14.02	14.02	-	0.00%
36	Transfer-Out	147.05	147.05	121.31	0.00	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>1,089.27</u></b>	<b><u>1,087.59</u></b>	<b><u>1,016.02</u></b>	<b><u>(1.66)</u></b>	<b><u>0.15%</u></b>
38						
39	PY Carryforwards	<b><u>73.97</u></b>	<b><u>73.97</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>58.54</u></b>	<b><u>180.38</u></b>	<b><u>214.66</u></b>	<b><u>116.48</u></b>	<b><u>-67.55%</u></b>

## Department of Public Health - Laguna Honda Hospital

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

CURRENT YEAR					
	Projection	Revised Budget	Original Budget	Fav/ (Unfav) Variance	% Var
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	182.65	161.29	161.29	21.36	13.25%
2 Medicare Revenue	7.39	8.44	8.44	(1.05)	-12.45%
3 Short Doyle M/Cal	-	0.39	0.39	(0.39)	-100.00%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	(1.10)	0.17	0.17	(1.27)	-747.77%
<b>6 TOTAL NET PATIENT SERVICE REVENUE</b>	<b><u>188.93</u></b>	<b><u>170.28</u></b>	<b><u>170.28</u></b>	<b><u>18.65</u></b>	<b><u>10.95%</u></b>
7					
<b>8 OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	-	-	-	-	0.00%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	-	0.00%
17 Fees/Fines/Licenses	0.69	0.56	0.56	0.13	22.48%
18 Other State/Misc	0.59	0.28	0.28	0.31	109.48%
19 Revenues from Other Departments	0.27	0.27	0.23	-	0.00%
20 Multi-Year Projects	0.67	0.67	0.27	-	0.00%
21 Transfer-In	5.75	5.75	2.00	-	0.00%
<b>22 TOTAL OTHER OPERATING REVENUE</b>	<b><u>7.97</u></b>	<b><u>7.53</u></b>	<b><u>3.34</u></b>	<b><u>0.43</u></b>	<b><u>5.75%</u></b>
23					
<b>24 TOTAL OPERATING REVENUE</b>	<b><u>196.90</u></b>	<b><u>177.82</u></b>	<b><u>173.62</u></b>	<b><u>19.08</u></b>	<b><u>10.73%</u></b>
25					
<b>26 OPERATING EXPENSES:</b>					
27 Salaries	138.92	136.72	136.72	(2.20)	-1.61%
28 Mandatory Fringe Benefits	62.59	61.27	61.27	(1.32)	-2.16%
29 Non-personnel Services	10.27	10.27	8.83	-	0.00%
30 Materials and Supplies	20.94	20.94	20.80	-	0.00%
31 Capital Outlay	0.11	0.11	0.90	-	0.00%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	13.83	13.83	13.28	-	0.00%
34 Annual Project Related	0.88	0.88	1.21	-	0.00%
35 Multi-Year Projects	1.67	1.67	1.67	-	0.00%
36 Transfer-Out	2.45	2.45	2.00	-	0.00%
<b>37 TOTAL OPERATING EXPENSES</b>	<b><u>251.66</u></b>	<b><u>248.14</u></b>	<b><u>246.67</u></b>	<b><u>(3.52)</u></b>	<b><u>1.42%</u></b>
38					
39 PY Carryforwards	<u>10.15</u>	<u>10.15</u>			
40					
<b>41 GENERAL FUND SUPPORT</b>	<b><u>54.76</u></b>	<b><u>70.32</u></b>	<b><u>73.05</u></b>	<b><u>15.56</u></b>	<b><u>-22.13%</u></b>



## Department of Public Health - Primary Care Division

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised</u> <u>Budget</u>	<u>Original</u> <u>Budget</u>	<u>Fav/</u> <u>(Unfav)</u> <u>Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	13.31	8.15	8.15	5.16 63.38%
2	Medicare Revenue	2.22	3.40	3.40	(1.18) -34.83%
3	Short Doyle M/Cal	-	-	-	#DIV/0!
4	Patient Fees	-	-	-	#DIV/0!
5	Other Patient Revenue	0.24	0.21	0.21	0.03 15.23%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>15.77</u></b>	<b><u>11.76</u></b>	<b><u>11.76</u></b>	<b><u>4.01</u> 34.12%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	0.13	0.44	0.44	(0.30) -69.51%
10	GPP/PRIME	-	-	-	#DIV/0!
11	EPP QIP	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	#DIV/0!
13	SAPT	-	-	-	#DIV/0!
14	Capitation Fees / Health Plan Settlements	5.68	8.64	8.64	(2.96) -34.24%
15	2011 Realignment	-	-	-	#DIV/0!
16	1991 Health & Welfare Realignment	-	-	-	#DIV/0!
17	Fees/Fines/Licenses	-	-	-	#DIV/0!
18	Other State/Misc	2.06	1.27	1.27	0.80 62.82%
19	Revenues from Other Departments	3.60	3.71	3.71	(0.11) -3.00%
20	Multi-Year Projects	5.48	4.50	4.50	0.98 21.75%
21	Transfer-In	0.41	0.41	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>17.36</u></b>	<b><u>18.96</u></b>	<b><u>18.55</u></b>	<b><u>(1.60)</u> -8.41%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>33.13</u></b>	<b><u>30.72</u></b>	<b><u>30.31</u></b>	<b><u>2.42</u> 7.87%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	50.72	50.80	50.80	0.08 0.16%
28	Mandatory Fringe Benefits	20.72	20.68	20.68	(0.05) -0.22%
29	Non-Personnel Services	6.92	6.46	4.85	(0.46) -7.09%
30	Materials & Supplies	3.76	3.76	3.23	- 0.00%
31	Capital Outlay & Facility Maintenance	0.32	0.32	0.47	- 0.00%
32	Debt Service	-	-	-	#DIV/0!
33	Services Of Other Depts	4.73	4.93	4.13	0.20 4.09%
34	Annual Project Related	-	-	-	#DIV/0!
35	Multi-Year Projects	5.65	5.65	5.65	- 0.00%
36	Transfer-Out	0.20	0.20	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>93.03</u></b>	<b><u>92.81</u></b>	<b><u>89.82</u></b>	<b><u>(0.22)</u> 0.24%</b>
38					
39	PY Carryforwards	<u>2.99</u>	<u>2.99</u>		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b><u>59.90</u></b>	<b><u>62.09</u></b>	<b><u>59.51</u></b>	<b><u>2.20</u> -3.54%</b>

## Department of Public Health - Behavioral Health Division

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Revised</u>	<u>Original</u>	<u>Fav/</u>		
		<u>Budget</u>	<u>Budget</u>	<u>(Unfav)</u>		
Projection				<u>Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	6.46	5.26	5.26	1.21	22.93%
2	Medicare Revenue	2.72	1.65	1.65	1.08	65.28%
3	Short Doyle M/Cal	80.67	81.79	81.79	(1.13)	-1.38%
4	Patient Fees	0.06	0.62	0.62	(0.56)	-90.74%
5	Other Patient Revenue	0.51	-	-	0.51	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>90.42</u></b>	<b><u>89.32</u></b>	<b><u>89.32</u></b>	<b><u>1.10</u></b>	<b><u>1.23%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	0.10	0.80	0.80	(0.70)	-86.96%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	8.18	9.88	18.40	(1.70)	-17.20%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	44.46	34.25	25.91	10.22	29.83%
16	1991 Health & Welfare Realignment	60.88	60.88	60.88	(0.00)	0.00%
17	Fees/Fines/Licenses	10.45	4.17	4.17	6.28	150.46%
18	Other State/Misc	1.69	0.17	-	1.52	871.05%
19	Revenues from Other Departments	28.72	28.72	21.92	(0.00)	-0.01%
20	Multi-Year Projects	0.10	0.10	0.10	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>154.59</u></b>	<b><u>138.98</u></b>	<b><u>132.18</u></b>	<b><u>15.61</u></b>	<b><u>11.23%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>245.01</u></b>	<b><u>228.30</u></b>	<b><u>221.50</u></b>	<b><u>16.71</u></b>	<b><u>7.32%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	56.63	60.61	60.77	3.98	-6.56%
28	Mandatory Fringe Benefits	22.25	22.52	23.23	0.27	-1.19%
29	Non-Personnel Services	305.40	293.26	227.14	(12.13)	4.14%
30	Materials & Supplies	7.12	7.22	6.97	0.09	-1.28%
31	Capital Outlay & Facility Maintenance	0.13	0.15	0.21	0.02	-12.27%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	3.80	3.98	2.92	0.18	-4.52%
34	Annual Project Related	-	0.00	-	0.00	-100.00%
35	Multi-Year Projects	12.74	12.74	5.18	0.00	0.00%
36	Transfer-Out	4.70	4.70	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>412.77</u></b>	<b><u>405.18</u></b>	<b><u>326.41</u></b>	<b><u>(7.59)</u></b>	<b><u>1.87%</u></b>
38						
39	PY Carryforwards	<b><u>38.45</u></b>	<b><u>38.45</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>167.77</u></b>	<b><u>176.88</u></b>	<b><u>104.91</u></b>	<b><u>9.12</u></b>	<b><u>-5.15%</u></b>

## Department of Public Health - Jail Health Division

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

		<b>CURRENT YEAR</b>				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	-	-	-	-	0.00%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	-	-	-	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	0.01	0.03	0.03	(0.01)	-58.86%
19	Revenues from Other Departments	0.38	0.65	0.65	(0.28)	-42.06%
20	Multi-Year Projects	-	-	-	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>0.39</u></b>	<b><u>0.68</u></b>	<b><u>0.68</u></b>	<b><u>(0.29)</u></b>	<b><u>-42.68%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>0.39</u></b>	<b><u>0.68</u></b>	<b><u>0.68</u></b>	<b><u>(0.29)</u></b>	<b><u>-42.68%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	20.94	21.32	21.32	0.38	1.77%
28	Mandatory Fringe Benefits	6.63	7.38	7.38	0.75	10.11%
29	Non-Personnel Services	2.61	2.61	2.09	-	0.00%
30	Materials & Supplies	3.61	3.61	3.30	-	0.00%
31	Capital Outlay & Facility Maintenance	0.05	0.03	0.03	(0.02)	-83.13%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	0.31	0.72	0.59	0.40	56.17%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	-	-	-	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>34.16</u></b>	<b><u>35.66</u></b>	<b><u>34.71</u></b>	<b><u>1.50</u></b>	<b><u>-4.21%</u></b>
38						
39	PY Carryforwards	<u>0.95</u>	<u>0.95</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>33.77</u></b>	<b><u>34.98</u></b>	<b><u>34.03</u></b>	<b><u>1.21</u></b>	<b><u>-3.47%</u></b>

**Department of Public Health - Health at Home Division**

**STATEMENT OF REVENUE AND EXPENSES**

**June 30, 2018**

(In Millions of Dollars)

<b>CURRENT YEAR</b>					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	0.05	0.05	0.05	0.00	2.22%
2 Medicare Revenue	2.27	1.65	1.65	0.61	37.08%
3 Short Doyle M/Cal	-	-	-	-	#DIV/0!
4 Patient Fees	-	-	-	-	#DIV/0!
5 Other Patient Revenue	0.04	0.00	0.00	0.04	1850.00%
<b>6 TOTAL PATIENT SERVICE REVENUE</b>	<b><u>2.35</u></b>	<b><u>1.70</u></b>	<b><u>1.70</u></b>	<b><u>0.65</u></b>	<b><u>38.29%</u></b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	-	-	-	-	#DIV/0!
10 GPP/PRIME	-	-	-	-	#DIV/0!
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	#DIV/0!
13 SAPT	-	-	-	-	#DIV/0!
14 Capitation Fees / Health Plan Settlements	0.27	0.30	0.30	(0.03)	-11.00%
15 2011 Realignment	-	-	-	-	#DIV/0!
16 1991 Health & Welfare Realignment	-	-	-	-	#DIV/0!
17 Fees/Fines/Licenses	-	-	-	-	#DIV/0!
18 Other State/Misc	-	-	-	-	#DIV/0!
19 Revenues from Other Departments	0.27	0.27	0.27	0.00	0.37%
20 Multi-Year Projects	-	-	-	-	#DIV/0!
21 Transfer-In	0.04	0.04	-	-	0.00%
<b>22 TOTAL OTHER OPERATING REVENUE</b>	<b><u>0.58</u></b>	<b><u>0.61</u></b>	<b><u>0.57</u></b>	<b><u>(0.03)</u></b>	<b><u>-5.24%</u></b>
23					
<b>24 TOTAL OPERATING REVENUE</b>	<b><u>2.93</u></b>	<b><u>2.31</u></b>	<b><u>2.27</u></b>	<b><u>0.62</u></b>	<b><u>26.78%</u></b>
25					
<b>OPERATING EXPENSES:</b>					
27 Salaries	5.56	5.40	5.40	(0.16)	-2.98%
28 Mandatory Fringe Benefits	2.18	2.12	2.12	(0.06)	-2.73%
29 Non-Personnel Services	0.31	0.31	0.31	0.00	1.11%
30 Materials and Supplies	0.15	0.15	0.11	0.00	0.74%
31 Capital Outlay & Facility Maintenance	-	-	-	-	#DIV/0!
32 Debt Service	-	-	-	-	#DIV/0!
33 Services of Other Depts	0.07	0.07	0.08	(0.00)	-0.57%
34 Annual Project Related	-	-	-	-	#DIV/0!
35 Multi-Year Projects	-	-	-	-	#DIV/0!
36 Transfer-Out	-	-	-	-	#DIV/0!
<b>37 TOTAL OPERATING EXPENSES</b>	<b><u>8.27</u></b>	<b><u>8.05</u></b>	<b><u>8.02</u></b>	<b><u>(0.21)</u></b>	<b><u>2.67%</u></b>
38					
39 PY Carryforwards	<u>0.60</u>	<u>0.60</u>			
40					
<b>41 GENERAL FUND SUPPORT</b>	<b><u>5.34</u></b>	<b><u>5.74</u></b>	<b><u>5.75</u></b>	<b><u>0.40</u></b>	<b><u>-7.04%</u></b>

## Department of Public Health - Health Network Division

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		Projection	Revised Budget	Original Budget	Fav/ (Unfav) Variance	% Var
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	(0.00)	0.33	0.33	(0.33)	-100.17%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	0.23	0.07	0.07	0.16	234.77%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.23</u></b>	<b><u>0.40</u></b>	<b><u>0.40</u></b>	<b><u>(0.16)</u></b>	<b><u>-41.05%</u></b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	0.08	0.01	0.01	0.06	539.83%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	16.92	16.92	16.92	(0.00)	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	0.80	0.80	0.80	0.00	0.43%
17	Fees/Fines/Licenses	(0.00)	-	-	(0.00)	0.00%
18	Other State/Misc	4.83	4.41	4.41	0.42	9.57%
19	Revenues from Other Departments	8.33	8.33	4.18	(0.00)	-0.02%
20	Multi-Year Projects	27.53	27.53	27.53	0.00	0.00%
21	Transfer-In	149.05	149.05	98.31	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>207.53</u></b>	<b><u>207.05</u></b>	<b><u>152.15</u></b>	<b><u>0.49</u></b>	<b><u>0.24%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>207.77</u></b>	<b><u>207.44</u></b>	<b><u>152.55</u></b>	<b><u>0.33</u></b>	<b><u>0.16%</u></b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	26.08	27.43	16.99	1.35	-4.93%
28	Mandatory Fringe Benefits	8.10	8.10	6.60	0.00	0.00%
29	Non-Personnel Services	160.69	174.79	117.82	14.10	-8.07%
30	Materials & Supplies	0.58	0.65	0.28	0.07	-11.33%
31	Capital Outlay & Facility Maintenance	0.00	-	-	(0.00)	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	0.67	0.83	0.72	0.16	-19.29%
34	Annual Project Related	0.00	0.00	-	-	0.00%
35	Multi-Year Projects	37.19	37.19	52.17	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>233.31</u></b>	<b><u>249.00</u></b>	<b><u>194.58</u></b>	<b><u>15.69</u></b>	<b><u>-6.30%</u></b>
38						
39	PY Carryforwards	<b><u>10.96</u></b>	<b><u>10.96</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>25.55</u></b>	<b><u>41.56</u></b>	<b><u>42.03</u></b>	<b><u>16.01</u></b>	<b><u>-38.53%</u></b>

## Department of Public Health - Population Health Division

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Revised</u>	<u>Original</u>	<u>Fav/</u>		
		<u>Budget</u>	<u>Budget</u>	<u>(Unfav)</u>		
Projection				<u>Variance</u>		<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	0.67	0.87	0.87	(0.20)	-22.87%
2	Medicare Revenue	0.07	0.00	0.00	0.07	6697.42%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	1.79	1.94	1.94	(0.16)	-7.99%
5	Other Patient Revenue	0.12	-	-	0.12	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>2.65</u></b>	<b><u>2.82</u></b>	<b><u>2.82</u></b>	<b><u>(0.17)</u></b>	<b><u>-6.03%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	0.10	0.26	0.26	(0.16)	-62.57%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	20.48	22.49	23.02	(2.01)	-8.96%
18	Other State/Misc	0.27	0.04	0.04	0.24	619.72%
19	Revenues from Other Departments	6.42	6.42	9.32	(0.00)	-0.04%
20	Multi-Year Projects	0.20	0.20	0.20	0.00	0.93%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>27.47</u></b>	<b><u>29.41</u></b>	<b><u>32.84</u></b>	<b><u>(1.94)</u></b>	<b><u>-6.61%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>30.11</u></b>	<b><u>32.23</u></b>	<b><u>35.66</u></b>	<b><u>(2.11)</u></b>	<b><u>-6.56%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	28.76	30.75	35.42	1.99	-6.48%
28	Mandatory Fringe Benefits	11.25	11.51	11.98	0.26	-2.29%
29	Non-Personnel Services	29.25	30.55	39.54	1.29	-4.23%
30	Materials & Supplies	4.75	4.34	2.45	(0.41)	9.33%
31	Capital Outlay & Facility Maintenance	0.30	0.34	0.04	0.04	-11.68%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	3.14	3.13	2.15	(0.01)	0.19%
34	Annual Project Related	0.00	0.00	-	-	0.00%
35	Multi-Year Projects	0.48	0.48	0.20	-	0.00%
36	Transfer-Out	0.93	0.93	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>78.86</u></b>	<b><u>82.04</u></b>	<b><u>91.79</u></b>	<b><u>3.18</u></b>	<b><u>-3.87%</u></b>
38						
39	PY Carryforwards	<u>2.53</u>	<u>2.53</u>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>48.74</u></b>	<b><u>49.81</u></b>	<b><u>56.13</u></b>	<b><u>1.07</u></b>	<b><u>-2.14%</u></b>

## Department of Public Health - Administration

### STATEMENT OF REVENUE AND EXPENSES

June 30, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	0.00	-	-	0.00	0.00%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00%</u></b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	1.78	0.73	0.73	1.04	142.24%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	30.68	30.68	30.68	0.00	0.00%
17	Fees/Fines/Licenses	1.05	0.56	0.03	0.50	88.80%
18	Other State/Misc	0.17	-	-	0.17	0.00%
19	Revenues from Other Departments	1.37	1.37	1.15	-	0.00%
20	Multi-Year Projects	-	-	-	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b><u>35.06</u></b>	<b><u>33.35</u></b>	<b><u>32.59</u></b>	<b><u>1.72</u></b>	<b><u>5.14%</u></b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b><u>35.06</u></b>	<b><u>33.35</u></b>	<b><u>32.59</u></b>	<b><u>1.72</u></b>	<b><u>5.14%</u></b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	48.87	45.98	46.28	(2.88)	6.27%
28	Mandatory Fringe Benefits	19.88	20.39	20.99	0.50	-2.47%
29	Non-Personnel Services	38.27	38.39	29.37	0.11	-0.29%
30	Materials & Supplies	4.73	3.10	2.31	(1.63)	52.53%
31	Capital Outlay & Facility Maintenance	0.61	0.62	0.07	0.00	-0.57%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	26.14	26.17	23.01	0.03	-0.13%
34	Annual Project Related	0.00	0.00	-	0.00	-57.93%
35	Multi-Year Projects	74.64	74.64	74.64	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b><u>213.15</u></b>	<b><u>209.29</u></b>	<b><u>196.67</u></b>	<b><u>(3.86)</u></b>	<b><u>1.84%</u></b>
38						
39	PY Carryforwards	<b><u>11.92</u></b>	<b><u>11.92</u></b>			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b><u>178.08</u></b>	<b><u>175.94</u></b>	<b><u>164.07</u></b>	<b><u>(2.14)</u></b>	<b><u>1.22%</u></b>